### Michigan Department of Treasury 496 (02/06) Auditing Procedures Report

			2 of 1968, as		nd P.A. 71 of 1919	as amended.				
Local Unit of Government Type						Local Unit Name			County	
$\vdash$	Coun	<u> </u>	City	gwT□	□Viilage	⊠Other	Houghton	Housing Commission		Houghton
ł	cal Yea 2/31/0				Opinion Date 9/19/07		Date Audit Report Submitted to State 9/26/07			
We	affirm	that	· · · · · · · · · · · · · · · · · · ·							
We	are o	ertifie	ed public ac	countants	s licensed to p	ractice in M	lichigan.			
We	furthe	er affi	rm the follo	owing mate		onses have	e been discl	osed in the financial staten	nents, includ	ling the notes, or in the
	YES	S N	Check ea	ach applic	able box bel	ow. (See in	structions fo	r further detail.)		
1.	$\boxtimes$		All require reporting	ed compor entity note	nent units/fund es to the finan	ds/agencies cial stateme	ds/agencies of the local unit are included in the financial statements and/or disclosed in the cial statements as necessary.			
2.	X		There are (P.A. 278	no accun 5 of 1980)	nulated deficit or the local u	s in one or i	more of this exceeded its	unit's unreserved fund bala budget for expenditures.	ances/unres	stricted net assets
3.	X		The local	unit is in o	compliance wi	th the Unifo	rm Chart of	Accounts issued by the De	epartment of	f Treasury.
4.	×				idopted a bud					•
5.	X		A public h	nearing on	the budget w	as held in a	.ccordance v	vith State statute.		
6.	×		A public hearing on the budget was held in accordance with State statute.  The local unit has not violated the Municipal Finance Act, an order issued under the Emergency Municipal Loan Act, or other guidance as issued by the Local Audit and Finance Division.				y Municipal Loan Act, or			
7.	X			The local unit has not been delinquent in distributing tax revenues that were collected for another taxing unit.						
8.	×				ally holds deposits/investments that comply with statutory requirements.					
9.	×		The focal	e focal unit has no illegal or unauthorized expenditures that came to our attention as defined in the Bulletin for idits of Local Units of Government in Michigan, as revised (see Appendix H of Bulletin).						
10.	X									
11.										
12.	X		The audit	opinion is	UNQUALIFIE	ED.	•	•		
13.	X		The local accepted	unit has c	complied with	GASB 34 of BAAP).	GASB 34 a	s modified by MCGAA Sta	tement #7 a	and other generally
14.	X		The board	d or counc	il approves al	l invoices pi	rior to payme	ent as required by charter of	or statute.	
15.	$\boxtimes$							ed were performed timely.		
incl des	If a local unit of government (authorities and commissions included) is operating within the boundaries of the audited entity and is not included in this or any other audit report, nor do they obtain a stand-alone audit, please enclose the name(s), address(es), and a description(s) of the authority and/or commission.  I, the undersigned, certify that this statement is complete and accurate in all respects.									
			losed the			Enclosed	1	ed (enter a brief justification)		<del></del>
Fin	ancia	il Sta	tements			X				
The	e lette	er of	Comments	and Reco	mmendations					
<u> </u>	ner (D					X	N/A			
1			Accountant (Fi	•	D: 0			Telephone Number		
			Tackman	& Compa	any, PLC		_	906-774-4300	1 000	<u></u>
Street Address   City   State   Zip					Zip 49801					
Aut	torizing	CPA	Signature			Pri	nted Name		License Nu	

Shane M. Ellison, CPA

263063

#### REPORT ON FINANCIAL STATEMENTS

(with supplemental information)

For the Year Ended December 31, 2006

#### TABLE OF CONTENTS

<u>Page</u>
Independent Auditors' Report
Management Discussion and Analysis
Financial Statements:
Statement of Net Assets9
Statement of Activities
Statement of Revenues, Expenses, and Change in Net Assets
Statement of Cash Flows
Notes to Financial Statements
Supplemental Information:
Financial Data Schedule 21-24
Report on Internal Control Over Financial Reporting and on Compliance and Other  Matters Based on an Audit of Financial Statements Performed in Accordance With  Government Auditing Standards



#### ANDERSON, TACKMAN & COMPANY, P.L.C.

CERTIFIED PUBLIC ACCOUNTANTS

A Regional Firm with Offices in Michigan and Wisconsin

Principals - Iron Mountain: David J. Johnson, CPA Shane M. Ellison, CPA

Member of:
Private Companies Practice Section
American Institute of Certified
Public Accountants

FAX (906) 774-6926

#### **INDEPENDENT AUDITORS' REPORT**

Board of Commissioners Houghton Housing Commission Houghton, Michigan

We have audited the accompanying basic financial statements of the business-type activities of the Houghton Housing Commission as of and for the year ended December 31, 2006 as listed in the Table of Contents. These basic financial statements are the responsibility of the Commission's management. Our responsibility is to express an opinion on these basic financial statements based on our audit.

We conducted our audit in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free of material misstatements. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the basic financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall basic financial statements presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities of the Houghton Housing Commission as of December 31, 2006, and the respective changes in financial position and cash flows, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated September 19, 2007 on our consideration of the Houghton Housing Commission's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

The Management's Discussion and Analysis on pages 5 through 8 is not a required part of the financial statements but is required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Houghton Housing Commission's basic financial statements. The Financial Data Schedule is presented for the purpose of additional analysis as required by the U.S. Department of Urban Housing and Development and is not a required part of the basic financial statements. The Financial Data Schedule has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

anderson Seckness. Co. Vic

ANDERSON, TACKMAN & COMPANY, PLC Certified Public Accountants Iron Mountain, Michigan

September 19, 2007

#### MANAGEMENT DISCUSSION AND ANALYSIS (UNAUDITED)

Our discussion and analysis of the Houghton Housing Commission's financial performance provides an overview of the financial activities for the year ended December 31, 2006. Please read it in conjunction with the Commission's financial statements, which begin on page 9.

#### FINANCIAL HIGHLIGHTS

- Net assets for the entire Commission were \$1,754,804 for the year ended December 31, 2006 compared to \$1,836,411 for the year ended December 31, 2005.
- The Commission's operating revenues totaled \$360,253 for the year ended December 31, 2006 and \$378,943 for the year ended December 31, 2005, while operating expenses totaled \$514,080 for the year ended December 31, 2006 and \$477,006 for the year ended December 31, 2005.

#### USING THIS REPORT

This annual report consists of a series of financial statements. The Statement of Net Assets, Statement of Activities, Statement of Revenues, Expenses and Change in Net Assets, and the Statement of Cash Flows (on pages 9 to 12) provide information about the activities of the Commission as a whole and present a longer-term view of the Commission's finances.

#### REPORTING THE COMMISSION AS A WHOLE

Our analysis of the Commission as a whole begins on page 9. One of the most important questions asked about the Commission's finances is "Is the Commission, as a whole, better off or worse off as a result of the year's activities"? The Statement of Net Assets, Statement of Activities, Statement of Revenues, Expenses, and Change in Net Assets, and the Statement of Cash Flows report information about the Commission as a whole and about its activities in a way that helps answer this question. These statements include all assets and liabilities using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid. These two statements report the Commission's net assets and changes in them. You can think of the Commission's net assets — the difference between assets and liabilities — as one way to measure the Commission's financial health, or financial position. Over time, increases or decreases in the Commission's net assets are one indicator of whether its financial health is improving or deteriorating. You will need to consider other non-financial factors, however, such as changes in the population of low income and elderly individuals.

In the Statement of Net Assets, Statement of Activities, Statement of Revenues, Expenses, and Change in Net Assets, and the Statement of Cash Flows the Commission's activities are reported as business-type activities:

- Business-type activities - The Commission charges rent to tenants to help cover all or most of the costs of services it provides.

#### REPORTING THE COMMISSION'S MOST SIGNIFICANT FUNDS

Our analysis of the Commission's major activities begins on page 9. The financial statements provide detailed information on all of the Commission's activities. The Commission uses proprietary funds to account for its activities. The method of accounting for proprietary funds is explained below.

Proprietary funds – The Commission charges tenants rent for the housing services it provides and
these services are reported in a proprietary fund. Proprietary funds are reported in the same way for
its activities and are reported in the Statement of Net Assets and the Statement of Revenues,
Expenses, and Change in Net Assets.

#### THE COMMISSION AS A WHOLE

The Commission's combined net assets for the year ended December 31, 2006 decreased \$(81,607) from the year ended December 31, 2005.

### Table 1 NET ASSETS

#### Assets December 31, 2006 2005 Current assets \$ 290,088 \$ 340,481 Capital assets (net) 1,527,842 1,550,710 Total assets 1,817,930 1,891,191 Liabilities Current liabilities 59,905 52,496 Noncurrent liabilities 3,221 2,284 Total liabilities 63,126 54,780 **Net Assets** Invested in capital assets, net of related debt 1,527,842 1,550,710 Unrestricted 226,962 285,701 **Net Assets** \$1,754,804 \$1,836,411

Net assets of the Commission stood at \$1,754,804 for the year ended December 31, 2006 compared to \$1,836,411 for the year ended December 31, 2005. Unrestricted net business assets were \$226,962 for the year ended December 31, 2006 compared to \$285,701 for the year ended December 31, 2005. In general, the Commission's unrestricted net assets are used to fund operations of the Commission. The decrease in current assets was largely due to a \$27,309 decrease in cash and a \$21,623 decrease in investments. The increase in current liabilities was largely due to a \$3,367 decrease in accounts payable and a \$10,161 increase in accounts payable — other governments.

Table 2

CHANGE IN NET ASSETS

	Year Ended December 31,		
	2006	2005	
Revenues:	<del></del>		
Program revenues:			
Charges for services	\$ 202,850	\$ 201,058	
Program grants and subsidies	214,176	238,409	
General revenues:		•	
Other revenues	9,481	3,759	
Unrestricted investment earnings	5,966	3,230	
Total revenues	432,473	446,456	
Program Expenses:			
Operating expenses	514,080	477,006	
Change in net assets	(81,607)	(30,550)	
Net assets - beginning of period	1,836,411	1,866,961	
Net assets - end of period	\$1,754,804	\$ 1,836,411	

#### **BUSINESS – TYPE ACTIVITIES**

Revenues for the Commission totaled \$432,473 for the year ended December 31, 2006 compared to \$446,456 for the year ended December 31, 2005. The Commission's average unit months leased on a monthly basis had decreased during the current year. In addition, HUD operating funds and capital funding grants had decreased during the current year. The Commission depends on HUD operating and capital grants to assist in covering its operating expenses. The increase in operating expenses was largely due to a \$9,920 increase in administrative expenses, a \$5,600 increase in general expenses, a \$7,287 increase in extraordinary maintenance, and a \$8,531 increase in depreciation expense.

#### CAPTIAL ASSETS

#### Capital Assets

The Commission had \$4,552,552 invested in a variety of capital assets including land, equipment and buildings for the year ended December 31, 2006 compared to \$4,427,501 for the year ended December 31, 2005.

Table 3

CAPITAL ASSETS

Business - Type Activity

	December 31,		
	2006	2005	
Land and improvements	\$ 731,611	\$ 715,181	
Building and improvements	3,682,049	3,502,729	
Equipment	137,497	128,066	
Construction in progress	1,395	81,525	
Total	4,552,552	4,427,501	
Less accumulated depreciation	(3,024,710)	(2,876,791)	
NET CAPITAL ASSETS	\$1,527,842	\$1,550,710	

The Commission invested \$83,991 in capital assets during the year ended December 31, 2006.

#### ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

The Commission's appointed officials considered many factors when setting the budget for the calendar year 2007. The current availability of low income and elderly tenants has been a major contributing factor in establishing the budgeted amounts. In the upcoming year, we do not anticipate any significant change in the occupancy rate and availability of new tenants that will provide any substantial increase in revenues. There continues to be a variety of inflationary cost and expense issues out of the control of the Commission. All of these were taken into consideration during the 2007 budget process.

#### CONTACTING THE COMMISSION'S FINANCIAL MANAGEMENT

This financial report is designed to provide the readers with a general overview of the Commission's finances and to show the Commission's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Commission's Executive Director, Sherry Hughes, at 401 E. Montezuma Street, Houghton, Michigan 49931, or call 906-482-0334.

## & COMPANY, P.L.C. CENTIFIED PUBLIC ACCOUNTANTS

#### **HOUGHTON HOUSING COMMISSION**

### STATEMENT OF NET ASSETS Proprietary Fund

December 31, 2006

CURRENT ASSETS:	
Cash and equivalents	\$ 166.713
Accounts receivable	+ 100,710
Investments	6,445
Prepaid expenses	104,852
	12,078
TOTAL CURRENT ASSETS	290,088
MONGARDA	
NONCURRENT ASSETS:	
Capital assets	4,552,552
Less accumulated depreciation	(3,024,710)
NET CAPITAL ASSETS	<u> </u>
NET CAPITAL ASSETS	1,527,842
TOTAL ASSETS	
	1,8 <u>17</u> ,93 <u>0</u>
CURRENT LIABILITIES:	
Accounts payable	
Accrued liabilities	17,897
TANK TRACTIONS	42,008
TOTAL CURRENT LIABILITIES	50.005
	59,905
NONCURRENT LIABILITIES	3,221
Moment v. T. and v. and v. T. and v.	3,221
TOTAL LIABILITIES	63,126
NET ASSETS:	
Investment in capital assets, net of related debt Unrestricted net assets	1,527,842
Others total tier \$22612	226,962
NET ASSETS	<b>.</b>
	<u>\$ 1,754,804</u>



## STATEMENT OF ACTIVITIES

For the Year Ended December 31, 2006

Net (Expense) Revenue	and Changes in Net Assets Business-Type	ACLIVITES	\$ (97,054)	5,966	15,447	(81,607)	1,836,411	\$ 1,754,804
	Capital Grants and	Controlations	\$ 66,254					
Program Revenue	Operating Grants and	STORMAN	\$ 147,922					
	Fees, Fines and Charges for Services	201100	\$ 202,850	Jeneral revenues: Unrestricted investment earnings Other	venues	assets	eginning of year	ıd of year
	Exnenses		\$ 514,080	General revenues: Unrestricted inve	Total general revenues	Changes in net assets	NET ASSETS, beginning of year	NET ASSETS, end of year
	FUNCTIONS/PROGRAMS	BUSINESS-TYPE ACTIVITIES:	Public Housing					

The accompanying notes to financial statements are an integral part of this statement.

## ANDERSON, TACKMAN COMPANY, P.L.C. CERTIFIED PUBLIC ACCOUNTANTS

#### **HOUGHTON HOUSING COMMISSION**

### STATEMENT OF REVENUES, EXPENSES, AND CHANGE IN NET ASSETS Proprietary Fund

For the Year Ended December 31, 2006

OPERATING REVENUES:	
Tenant revenue	\$ 202,850
Program grants-subsidies	147,922
Other income	9,481
	3,701
TOTAL OPERATING REVENUES	<u> 360,253</u>
OPERATING EXPENSES:	
Administration	129,707
Tenant services	2,847
Utilities	93,835
Maintenance	92,565
General	29,328
Other operating expenses	17,880
Depreciation	147,918
	<u> </u>
TOTAL OPERATING EXPENSES	514,080
OPERATING (LOSS)	(153,827)
MONODED A TOTAL DESCRIPTION OF THE PROPERTY OF	_
NONOPERATING REVENUES AND (EXPENSES):	
Capital grants Interest income	66,254
interest income	5,966
TOTAL MOMORPHANICA PROPERTY	
TOTAL NONOPERATING REVENUES AND (EXPENSES)	
CITANICE IN NET AGGETTO	
CHANGE IN NET ASSETS	(81,607)
NET ASSETS DECIMINALO OF VEAD	
NET ASSETS, BEGINNING OF YEAR	1,836,411
NET ASSETS, END OF YEAR	<b>.</b>
THE TOTAL OF THE TENT	\$ 1,754,804

## ANDERSON, TACKMAN COMPANY, P.L.C.

#### **HOUGHTON HOUSING COMMISSION**

### STATEMENT OF CASH FLOWS Proprietary Fund

For the Year Ended December 31, 2006

CASH FLOWS FROM OPERATING ACTIVITIES:	
Cash received from customers	\$ 203,886
Cash received from grants and subsidies	149,777
Cash payments to suppliers for goods and services	(194,046)
Cash payments for wages and related benefits	
Cash payments for payment in lieu of taxes	(164,606)
Other receipts	0.491
	9,481
NET CASH PROVIDED FROM OPERATING ACTIVITIES	4 400
	4,492
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:	
Capital grants	
Acquisition of capital assets	66,254
	(125,050)
NET CASH (USED) BY CAPITAL AND	
RELATED FINANCING ACTIVITIES	
TODATION ACTIVITED	(58,796)
CASU EL OUE EDOM DIVERTRA A CTAMBURA	
CASH FLOWS FROM INVESTING ACTIVITIES: Proceeds from investments	
Investment income	21,623
myestment (aconie	5,372
NET CARL DROUBLE DROLLER DROLLER	
NET CASH PROVIDED FROM INVESTING ACTIVITIES	26,995
NET (DECREASE) IN CASH AND EQUIVALENTS	(27,309)
CACYLAND POYUMAL POWER PROPERTY	
CASH AND EQUIVALENTS, BEGINNING OF YEAR	<u>194,022</u>
CLACIL AND POVINCE DATE OF THE COLUMN	
CASH AND EQUIVALENTS, END OF YEAR	<u>\$ 166,713</u>
RECONCILIATION OF OPERATING INCOME TO NET	
CASH PROVIDED BY OPERATING ACTIVITIES:	
Operating income (loss)	\$ (153,827)
Adjustments to reconcile operating income to net	, , ,
cash provided by operating activities:	
Depreciation	147,918
Changes in assets and liabilities:	
Decrease (Increase) in receivables	2,891
Decrease (Increase) in prepaid expenses	(836)
Increase (Decrease) in accounts payable	(3,367)
Increase (Decrease) in accrued liabilities	11,713
NET CASH PROVIDED FROM OPERATING ACTIVITIES	\$ 4,492

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006

#### NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### THE REPORTING ENTITY

The Houghton Housing Commission (Commission) was formed by the City of Houghton, Michigan under Public Act 18 of 1933 of the State of Michigan. The Commission operates under a Board of Commissioners appointed by the City Manager.

The Commission manages 70 units of low rent public housing units, of which, for financial reporting purposes, includes all of the activities relevant to its operations.

#### Component Unit

In evaluating how to define the Commission for financial reporting purposes, management has considered all potential component units. The decision to include a potential component unit in the reporting entity was made by applying the criteria set forth in GASB Statement #14, *The Financial Reporting Entity* and as amended by GASB Statement #39.

The criteria established by the Governmental Accounting Standards Board for determining the various governmental organizations to be include in the reporting entity's financial statements include budget adoption, taxing authority, funding, appointment of the respective governing board, and scope of public service.

Based on the foregoing criteria, it was determined that there are no component units of the Houghton Housing Commission, but the Houghton Housing Commission is a component unit of the City of Houghton, Michigan.

The accounting policies of the Commission conform to accounting principles generally accepted in the United States of America. The following is a summary of such significant policies.

#### BASIS OF PRESENTATION

The Commission presents its financial statements in accordance with Governmental Accounting Standards Board (GASB) Statement No. 34.

#### Government-Wide Financial Statements:

The Statement of Net Assets, Statement of Activities, Statement of Revenues, Expenses and Change in Net Assets, and the Statement of Cash Flows display information about the Commission as a whole. They include all business-type activities of the Commission. Business-type activities are financed in whole or in part by fees charged to external parties for goods or services.

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006 (Continued)

#### NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **BASIS OF PRESENTATION** (Continued)

#### Proprietary Fund

Proprietary Funds are used to account for operations, (a) which are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

#### MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

Measurement focus is a term used to describe "which" transactions are recorded within the various financial statements. Basis of accounting refers to "when" transactions are recorded regardless of the measurement focus applied.

#### Measurement Focus:

The government-wide Statement of Net Assets, Statement of Activities, Statement of Revenues, Expenses and Change in Net Assets, and the Statement of Cash Flows are presented using the economic resource measurement focus as defined below.

a. The Commission utilizes an "economic resources" measurement focus. The accounting objectives of this measurement focus are the determination of operating income, changes in net assets, financial position and cash flows. All assets and liabilities, whether current or noncurrent, associated with their activities are reported.

#### Basis of Accounting:

The Statement of Net Assets, Statement of Activities, Statement of Revenues, Expenses and Change in Net Assets, and the Statement of Cash Flows are presented using the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded when the liability is incurred or economic asset used. Revenues, expenses, gains, losses, assets, and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place.

As allowed by GASB Statement No. 20, the Commission's business-type activity follows all GASB pronouncements and FASB Statements and Interpretations that were issued on or after November 30, 1989, except those that conflict with a GASB pronouncement.

## ANDERSON, TACKMAN & COMPANY, P.L.C. CERTIFIED PUBLIC ACCOUNTANTS

#### **HOUGHTON HOUSING COMMISSION**

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006 (Continued)

#### NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### ASSETS, LIABILITIES AND NET ASSETS

- a. <u>Cash and Equivalents</u> The Commission's cash and cash equivalents, as reported in the Statement of Cash Flows and the Statement of Net Assets, are considered to be cash on hand, demand deposits, and short-term investments with maturities of three months or less.
- b. Receivables All receivables are reported at their gross value and, where appropriate, are reduced by the estimated portion that is expected to be uncollectible.
- c. <u>Due to and Due From Other Programs</u> Interprogram receivables and payables arise from interprogram transactions and are recorded by all funds affected in the period in which transactions are executed.
- d. <u>Capital Assets</u> Capital assets purchased or acquired are capitalized at historical cost or estimated historical cost. Donated capital assets are valued at their estimated fair market value on the date received.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. Improvements are capitalized and depreciated over the remaining useful lives of the related capital assets.

Depreciation on all assets is provided on the straight-line basis over the estimated useful lives as follows:

Buildings and improvements

10-40 years

Furniture and other equipment

5-10 years

The Commission has adopted a capitalization policy for capital assets of \$500 per item.

- e. <u>Compensated Absences</u> It is the Commission's policy to permit employees to accumulate a limited amount of earned but unused sick leave and vacation days, which will be paid to employees upon separation from the Commission. The cost of vested sick leave and vacation days are recognized as an expense as earned by the employees.
- f. Equity Classification

Government-Wide Statements:

Equity is classified as net assets and displayed in two components:

1. Invested in capital assets – Consists of capital assets, net of accumulated depreciation.

## & COMPANY, P.L.C. CERTIFIED PUBLIC ACCOUNTANTS

#### **HOUGHTON HOUSING COMMISSION**

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006 (Continued)

#### NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### ASSETS, LIABILITIES AND NET ASSETS (Continued)

2. Unrestricted net assets – All other net assets that do not meet the definition of "restricted" or "invested in capital assets, net of related debt."

#### REVENUES AND EXPENSES

Operating revenues and expenses are those that result from providing services and producing and delivering goods and/or services. It also includes all revenue and expenses not related to capital and related financing, noncapital financing, or investing activities. Expenses are classified by operating and nonoperating and are subclassified by function, such as salaries, supplies, and contracted services.

#### OTHER SIGNIFICANT ACCOUNTING POLICIES

#### Interprogram Activity:

As a general rule, the effect of activity between programs has been eliminated from the government-wide statements.

The transfers of cash between the various Authority programs are reported separately from revenues and expenses as operating transfers in or (out), unless they represent temporary advances that are to be repaid, in which case, they are carried as assets and liabilities of the advancing or borrowing program.

Interprogram receivables and payables are eliminated from the Statement of Net Assets.

#### **Budgets and Budgetary Accounting:**

Budgets are adopted on a basis prescribed or permitted by the Department of Housing and Urban Development. All annual appropriations lapse at fiscal year end. The Commission follows these procedures in establishing the budgetary date reflected in the financial statements:

- 1. The Director submits to the Board a proposed operating budget for the fiscal year commencing on January 1<sup>st</sup>. The operating budget includes proposed expenses and the means of financing them. Prior to December 31<sup>st</sup>, the budget is legally adopted by Board resolution.
- 2. Formal budgetary integration is employed as a management control device during the year.
- 3. The budget has been amended. Supplemental appropriations were made during the year with the last one approved prior to December 31<sup>st</sup>.

## ANDERSON, TACKMAN COMPANY, P.L.C. CERTIFIED PUBLIC ACCOUNTANTS

#### HOUGHTON HOUSING COMMISSION

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006 (Continued)

#### NOTE B - CASH AND INVESTMENTS

#### Cash and Equivalents

The Commission's cash and equivalents, as reported in the Statement of Net Assets, consisted of the following:

Petty cash	\$ 100
Checking accounts	153,500
Savings account	13,113
TOTAL	\$ 166 713

Custodial Credit Risk. Custodial credit risk is the risk that in the event of a bank failure, the Commission's deposits may not be returned. State law does not require, and the Commission does not have a policy for deposit custodial credit risk. As of December 31, 2006, the Commission held cash and equivalents in excess of insured limits in the amount of \$37,418 which were collateralized by US Treasury Bonds with a fair market value of \$124,837 at December 31, 2006.

\$ 166,713

#### Investments

The Commission's investments, as reported in the Statement of Net Assets, consisted of the following:

Investment Type	Fair <u>Value</u>	(Investment Maturities in Years) Less Than  1 Year
Certificates of Deposit	\$ <u>104,852</u>	\$ <u>104,852</u>

Investments are recorded at fair market value, which is based on quoted market prices.

Michigan statutes authorize the Commission to invest in bonds, other direct obligations and repurchase agreements of the United States, certificates of deposit, savings accounts, deposit accounts or receipts of a bank which is a member of the FDIC, commercial paper rated at the time of purchase within the two highest classifications established by not less than two standard rating services and matures within 270 days of date of purchase, bankers' acceptances of United States banks, obligations of the State of Michigan and its political subdivisions, external investment pools, and certain mutual funds.

Custodial Credit Risk. Custodial credit risk is the risk that in the event of a bank failure, the Commission's investments may not be returned. As of December 31, 2006, the Commission's investments were not exposed to credit risk, due to them being fully insured.

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006 (Continued)

#### NOTE B - CASH AND INVESTMENTS (Continued)

Interest Rate Risk. Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of the Commission's investments. State law limits the allowable investments as described above. The Commission does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit Risk. Credit risk is the risk that an issuer or other party to an investment will not fulfill its obligations. The Commission has no investment policy limiting its investments in excess of state law on investment credit. Ratings are not required for the Commission's investments outlined above. The Commission's investments are in accordance with statutory authority.

Concentration of Credit Risk. The Commission places no limit on the amount the Commission may invest in one issuer. However, the Commission is required to have all funds in excess of insured amounts to be collateralized. The Commission's investments and balances are with the following financial institutions:

mBank, Houghton, MI	\$ 40,854
Superior National Bank, Houghton, MI	41,059
River Valley State Bank, Houghton, MI	22,939
Total	\$104,852

#### NOTE C - CAPITAL ASSETS

A summary of capital assets for the year ended December 31, 2006 is as follows:

	Balance 1-1-06	Additions	Deletions	Balance 12-31-06
Land and improvements Building and improvements Equipment Construction in progress	\$ 715,181 3,502,729 128,066 81,525	\$ 16,430 179,320 9,431 66,254	\$ - (146,384)	\$ 731,611 3,682,049 137,497 1,395
	4,427,501	\$ 271,435	<u>\$(146,384)</u>	4,552,552
Accumulated depreciation	(2,876,791)	\$(147,419)	\$	(3,024,210)
Net capital assets	\$1,550,710			\$1,528,342

Depreciation expense for the year was \$147,418.



#### NOTES TO FINANCIAL STATEMENTS

December 31, 2006 (Continued)

#### NOTE D - RISK MANAGEMENT

The Commission is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Commission maintains commercial insurance covering each of those risks of loss. Management believes such coverage is sufficient to preclude any significant uninsured losses to the Commission. Settled claims have not exceeded this commercial coverage in any of the past three fiscal years.

#### NOTE E - USE OF ESTIMATES

The preparation of financial statements, in conformity with accounting principles generally accepted in the United States of America, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### NOTE F - VULNERABILITY DUE TO CERTAIN CONCENTRATIONS

The Commission is dependent upon the Department of Housing and Urban Development (HUD) to fund its operations through operating subsidies and capital funding grants. Total revenues for the year ended December 31, 2006 totaled \$432,473 of which \$214,176 or 49.5% was from HUD subsidies and grants.

The operations of the project are subject to rules and regulations of HUD. These rules and regulations are subject to change. Such changes may occur with short notice and could create a lack of funding to pay for operational related costs, including the additional administrative burden to comply with the changes.

#### NOTE G - PENSION PLAN

The Commission has established a SEP-IRA plan of which the Commission contributes 8% of qualified wages. To be eligible, an employee must have twelve continuous months of service. The Commission contributions to the Plan during the year amounted to \$6,784.





SUPPLEMENTAL INFORMATION

## ANDERSON, TACKMAN & COMPANY, P.L.C.

#### **HOUGHTON HOUSING COMMISSION**

### FINANCIAL DATA SCHEDULE Proprietary Fund

December 31, 2006

Line Item#	Account Description	Low Rent Public Housing	Public Housing Capital Fund Program	TOTAL
	<u>ASSETS</u>			
	CURRENT ASSETS:			
	Cash:			
111	Cash - unrestricted	\$ 166,713	_\$	\$ 166,713
100	Total cash	166,713		166,713
	Accounts and notes receivables:			
122	Accounts receivable- HUD Other Projects	_	4,194	4 * 0 4
126	Accounts receivable- tenants	156	4,194	4,194
126.1	Allowance for doubtful accounts - tenants	150	-	156
129	Accrued interest receivable	2,095		2,095
120	Total receivables, net of allowances for doubtful accounts	2,251	4,194	6,445
	Other current assets:			
131	Investments	104,852		
142	Prepaid expenses	12,078	-	104,852
144	Interprogram due from	4,194	-	12,078
	. •	4,174	<del></del>	4,194
150	TOTAL CURRENT ASSETS	290,088	4,194	294,282
	NONCURRENT ASSETS:			
	Fixed assets:			
161	Land	173,736		172726
162	Buildings	3,559,716	122,333	173,736
163	Furniture, equipment & machinery - dwellings	51,771	122,303	3,682,049
164	Furniture, equipment & machinery - administration	78,104	7,622	51,771
165	Leasehold improvements	541,445	16,430	85,726 557,875
166	Accumulated depreciation	(3,017,757)	(6,953)	
167	Construction in progress		1,395	(3,024,710) 1,395
160	Total fixed assets, net of accumulated depreciation	1,387,015	140,827	1,527,842
180	TOTAL NONCURRENT ASSETS	1,387,015	140,827	1,527,842
190 7	TOTAL ASSETS	\$ 1,677,103	\$ 145,021	\$ 1,822,124

## & COMPANY, P.L.C. CENTIFIED PUBLIC ACCOUNTANTS

#### HOUGHTON HOUSING COMMISSION

### FINANCIAL DATA SCHEDULE Proprietary Fund

December 31, 2006

Line Item#	Account Description	Low Rent Public Housing	Public Housing Capital Fund Program	TOTAL
	LIABILITIES AND NET ASSETS			
	LIABILITIES:			
	CURRENT LIABILITIES			
312	Accounts payable ≤ 90 days	\$ 17,897	\$ -	\$ 17,897
321	Accrued wages / payroll taxes payable	3,841	-	3,841
322	Accrued compensated absences - current portion	2,344		2,344
333	Accounts payable - other government	20,310	-	20,310
341	Tenant security deposits	14,057	_	14,057
342	Deferred revenues	1,456	-	1,456
347	Interprogram due from		4,194	4,194
310	TOTAL CURRENT LIABILITIES	59,905	4,194	64,099
354	Accrued compensated absences - non current	3,221		3,221
350	TOTAL NONCURRENT LIABILITIES	3,221		3,221
300	TOTAL LIABILITIES	63,126	4,194	67,320
	<u>NET ASSETS</u>			
508.1	Investment in capital assets, net of related debt	1,387,015	140,827	1,527,842
512.1	Unrestricted net assets	226,962		226,962
513	TOTAL NET ASSETS	1,613,977	140,827	1,754,804
600	TOTAL LIABILITIES AND NET ASSETS	\$ 1,677,103	\$ 145,021	\$ 1,822,124

### FINANCIAL DATA SCHEDULE Proprietary Fund

For the Year Ended December 31, 2006

Line Item	# Account Description	Low Rent Public Housing	Public Housing Capital Fund Program	TOTAL
	REVENUES			
	Net tenant rental revenue	\$ 201,122	\$ -	\$ 201,122
704	Tenant revenue - other	1,728	<u> </u>	1,728
705	Total tenant revenue	202,850	-	202,850
706	HUD PHA grants	122,182	25,740	147,922
	Capital grants	-	66,254	66,254
	Investment income - unrestricted	5,966	, <u> </u>	5,966
715	Other revenue	9,481		9,481
700	TOTAL REVENUE	340,479	91,994	432,473
	EXPENSES			
	Administrative:			
911	Administrative salaries	65,590	_	65,590
912	Auditing fees	3,300	_	3,300
914	Compensated absences	914	_	914
915	Employee benefit contributions- administrative	36,833	-	36,833
916	Other operating- administrative	23,070	-	23,070
	Total Administrative	129,707		129,707
	Tenant services:			
924	Tenant services - other	2,847		2,847
	Utilities:			
931	Water	36,625		26 625
932	Electricity	47,635	_	36,625 47,635
933	Gas	9,575	_	9,575
	Total Utilities	93,835		93,835
	Maintenance:			
941	Ordinary maintenance and operations - labor	48,019	-	48,019

### FINANCIAL DATA SCHEDULE Proprietary Fund

For the Year Ended December 31, 2006

Line Item#		Low Rent Public	Public Housing Capital Fund	
Line item#	Account Description	Housing	Program	TOTAL
942 943 945	Ordinary maintenance and operations - materials & other Ordinary maintenance and operations - contract costs Employee benefit contributions- ordinary maintenance Total Maintenance	10,830 19,406 13,570	740	10,830 19,406 14,310
	Total Malitenance	91,825	740	92,565
	General expenses:			
961 963 964	Insurance premiums Payments in lieu of taxes Bad debt - tenant rents	19,168 10,160	-	19,168 10,160
	Total General Expenses	29,328		29,328
969	TOTAL OPERATING EXPENSES	347,542	740	348,282
970	EXCESS OPERATING REVENUE OVER OPERATING EXPENSES	(7,063)	91,254	84,191
971	Extraordinary maintenance	17,880	_	17,880
974	Depreciation expense	140,965	6,953	147,918
900 TC	TAL EXPENSES	506,387	7,693	514,080
	Other financing sources (uses)			
1001 1002 1010	Operating transfers in Operating transfers out Total other financing sources (uses)	25,000	(25,000) (25,000)	25,000 (25,000)
1000 EX	CESS (DEFICIENCY) OF TOTAL REVENUE OVER (UNDER) TOTAL EXPENSES	\$ (140,908)	\$ 59,301	\$ (81,607)
	unt information			
1104 I 1120 I	Beginning equity Prior Period Adjustments, Equity Transfers Unit months available Number of unit months leased	\$ 1,754,885 \$ - 840 832	\$ 81,526 \$ - -	\$ 1,836,411 \$ - 840 832

## & COMPANY, P.L.C. certified Public Accountants

## REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Commissioners Houghton Housing Commission Houghton, Michigan

We have audited the financial statements of Houghton Housing Commission as of and for the year ended December 31, 2006, and have issued our report thereon dated September 19, 2007. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

#### Internal Control Over Financial Reporting

In planning and performing our audit, we considered Houghton Housing Commission's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Houghton Housing Commission's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of Houghton Housing Commission's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the entity's internal control.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weakness. We did not identify any deficiencies in internal control over financial reporting that we consider to be a material weakness, as defined above.

#### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Houghton Housing Commission's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*. However, we noted certain immaterial instances of noncompliance that we have reported to Management of the Houghton Housing Commission in a separate letter dated September 19, 2007.

## REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

This report is intended solely for the information of the Board of Commissioners, management and the Department of Housing and Urban Development and is not intended to be and should not be used by anyone other than those specified parties.

anderson Leckneis . Co. Pol

ANDERSON, TACKMAN & COMPANY, PLC Certified Public Accountants Iron Mountain, Michigan

September 19, 2007





### ANDERSON, TACKMAN & COMPANY, P.L.C.

#### CERTIFIED PUBLIC ACCOUNTANTS

A Regional Firm with Offices in Michigan and Wisconsin

Principals - Iron Mountain: David J. Johnson, CPA Shane M. Ellison, CPA

Member of: Private Companies Practice Section American Institute of Certified Public Accountants

September 19, 2007

**Board of Commissioners** Houghton Housing Commission Houghton, Michigan

Dear Members of the Board:

In planning and performing our audit of the financial statements of the Houghton Housing Commission for the year ended December 31, 2006, we considered the entities internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance on the internal control structure.

During our audit we became aware of matters that are opportunities for strengthening internal controls and operating efficiency. The following summarizes our comments and suggestions regarding those matters. This letter does not affect our report dated September 19, 2007, on the financial statements of the Houghton Housing Commission.

1. During the review of disbursements it was noted that employee prescription reimbursements were paid directly from the receipts from employees.

#### Recommendation

The Commission should have policies and procedures in place that requires employees to complete an expense reimbursement form for all reimbursable expenses including prescriptions. All supporting documentation along with receipts should be attached to the reimbursement form and then approved by the executive director.

Houghton Housing Commission September 19, 2007 Page 2

2. During the review of tenant files it was noted that not all files contained the required HUD Form 50058.

#### Recommendation

The Commission should establish policies and procedures that would require HUD Form 50058 to be included in each tenant file each time a certification or re-examination is completed.

3. During the audit it was noted that the Commission was not consistent in applying the late payment fee provision of its lease.

#### Recommendation

The Commission should apply the provisions of its lease consistently amongst all tenants or revise its lease to change the provision.

We thank you for the opportunity to be of service. Do not hesitate to contact us if you have any questions. I found your staff to be very cooperative and a pleasure to work with.

Very truly yours,

ANDERSON, TACKMAN & COMPANY, PLC

Shane M. Ellison, CPA

Principal